

WASTE

/AIM	EXTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
	INTERNAL OBJECTIVE					
Decrease the amount of waste generated per person	Decrease the amount of household waste collected per head	BV 84a & b JMWS Target 2	530kg by 2006/07 Reduce the kg per head collected/disposed to 2001/02 levels by March 2006	JMWS JMWS	EH&TS EH&TS	Worcestershire County Council Worcestershire County Council
	Decrease the amount of Council generated trade waste per employee	GEM	Decrease by 1% per annum	GEM	EH&TS	Officers in Charge of Buildings
Decrease the amount of waste sent to landfill	Decrease both the percentage and tonnage of household waste arisings sent to landfill	BV 82d (i) & (ii)	74% by 2006/07	JMWS	EH&TS	Worcestershire County Council
	Decrease the amount of Council trade waste sent to landfill	GEM	Decrease by 1% per annum	GEM	EH&TS	ESU
Increase the amount of waste recycled or composted	Increase both the percentage and tonnage of household waste arisings that are recycled	BV 82a (i) & (ii) JMWS Target 4	15.2% by 2006/07 Achieve 75% active participation in household recycling by 2006	JMWS JMWS	EH&TS EH&TS	Worcestershire County Council Worcestershire County Council
	Increase both the percentage and tonnage of household waste arisings that are composted	BV 82b (i) & (ii)	7.4% by 2006/07	JMWS	EH&TS	Worcestershire County Council
		JMWS Target 5	Achieve minimum recycling & composting levels of: 50% by 2005/06 and 55% by 2010/11	JMWS	EH&TS	Worcestershire County Council
		JMWS Target 1	Achieve Government targets for recycling and composting of domestic waste by the end of 2003/4, 2005/6 and 2010/11 and 2015/16.	JMWS	EH&TS	Worcestershire County Council
		JMWS Target 6	By 2015 or earlier if practicable, a minimum of 33% of waste to be recycled and/or composted with a maximum of 22% to be landfilled as per the Best Practicable Environmental Option.	JMWS	EH&TS	Worcestershire County Council
	Increase the amount of Council trade waste that is recycled through the Office Recycling scheme per employee	GEM	Cover all major offices & increase uptake	GEM	EH&TS	Officers in Charge of Buildings
Increase the number of people with access to recycling	Increase the percentage of household residents served by the collection of recyclables	BV 91 (also JMWS Target 3)	59% by 2006/07	JMWS	EH&TS	Worcestershire County Council
	Increase the number of Council employees with access to recycling	GEM	Cover all major offices & increase uptake	GEM	EMSU	Property Services
Decrease the cost of waste management	Decrease the cost of waste collection per household	BV 86	£45.14 by 2006/07	JMWS	EH&TS	Worcestershire County Council
	Decrease the cost of waste disposal per tonne	BV 87	£68.57 by 2006/07	JMWS	EH&TS	Worcestershire County Council

TRANSPORT

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Promote walking and cycling	Increase the percentage of children walking or cycling to school at schools participating in SRTS	SOH G8(ii) LTP T7	Increase cycling and walking to school by 5% over 5 years	LTP/ Safer Routes to School	H&T	Sustrans
	Increase the number of schools with Adopted School Travel Plans	SOH G8(i) LTP T5	Increase by 3 new projects per year till 2010	LTP	H&T	Sustrans
	Encourage businesses within the county to address issues of transportation	LTP T8	To advise 20 major employers per year on travel plans	LTP	H&T	
	Improve the public right of way network and promote its use by the public	BV 178a	Increase the public rights of way that are easy to use to 48% by 2006/07	LTP	H&T	
		PI	Construct at least 1km of rural footways per annum	LTP	H&T	
	Increase the number of cycling trips by the public	LTP T3	To increase cycle usage from 2002 baseline by 20% by 2010	LTP	H&T	
	Increase the number of Council staff cycling to work and meetings	GEM	Increase staff public transport & cycling claims by 5% per annum	Staff Travel Plan	Transport Planning	GEM group
Increase the use of public transport	Increase the number of passenger journeys per year on public transport	SOH G3(i) LTP T11	Increase the number of bus journeys by 2% per annum from 2001/02 baseline	LTP	H&T	Public Transport Operators
		LTP T13	Increase the number of rail passengers by 2% per annum from 1999 baseline	LTP	H&T	Public Transport Operators
		BV 102	Increase the number of passenger journeys on the local bus network to 3,498,000 by 2007/08	LTP	H&T	Public Transport Operators
	Increase the accessibility of public transport services	PI	Increase the proportion of subsidised bus services operated with disabled accessible vehicles to 85% by 2006/07	LTP	H&T	Public Transport Operators
	Increase the number of staff members travelling to work by public transport	GEM	Increase staff public transport & cycling claims by 5% per annum	Staff Travel Plan	H&T	GEM group
Reduce the dependence upon the car	Restrict the growth of the annual average daily traffic (AADT) volumes in Herefordshire	SOH G6 PSA 1 LTP 14 & 15	Restrict growth in AADT volumes to 1% per year to 2010 (from 2001/02 baseline)	LTP	H&T	
	Decrease the proportion of children travelling to school by car at schools participating in SRTS	LTP T6	Decrease journeys to school by car by 5% over 5 years	Safer Routes to School	H&T	
	Reduce car mileage claims from Council staff	GEM	1% reduction in business mileage claims per year	Staff Travel Plan	H&T	GEM group
Improve the County's roads and footpaths	Improve the condition of the County's roads: Principle roads Non-principle roads Unclassified roads	BV 223 224a 224b	Reduce % worse than thresholds to: 3% by 2007/08 30% by 2007/08 35% by 2006/07	LTP	H&T	HJS
	Improve the condition of surface footways	BV 187	33% or less falling below required standards by 2006/07	LTP	H&T	HJS
	Increase the number of pedestrian crossings with facilities for disabled people	BV165	99% by 2006/07	LTP	H&T	HJS
	Rectify street lighting faults	BV 215a&b	New Performance Indicator	LTP	H&T	HJS
	Decrease the number of temporary road closures	BV 100	Reduce road works per km of traffic sensitive roads to 1.1 by 2005/06	LTP	H&T	HJS
Reduce accidents on the County's roads	Decrease the number of road accident casualties	BV 99 (a, b, c, d & e) SOH G1 & G2	Decrease the number of people killed per 100,000 to: <178/year by 2007/08 & <138/year by 2010/11	LTP	H&T	Highways Agency, West Mercia Police, Safety Camera Partnership

CLIMATE CHANGE AND ENERGY

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Reduce emissions of carbon dioxide and other greenhouse gases	Decrease carbon dioxide emissions in tonnes of carbon dioxide equivalent per head of population/year	Corp PI	11.5 tonnes of carbon dioxide equivalent per person/year by 2007/08	CMAP	Property Services	
	Reduce the fossil fuel and electricity consumption for operational Council property	BV 180a	Discontinued Indicator. Use for reference only.		Property Services	
	Reduce carbon dioxide equivalent emissions from activities directly controlled by the Council or upon which it has an influence.	CMAP PPI 4d	Achieve a 12.5% reduction in the 2002 carbon dioxide equivalent emissions by 2012 and a reduction of 20% by 2020. <0.05 tonnes carbon dioxide per m ² Gross Internal Area by 2007/08	CMAP AMP	Property Services Property Services	
Support and promote energy efficiency measures	Reduce the average street lamp circuit wattage	BV 180b	Discontinued Indicator. Used for reference only.		H&T	
	Improve energy efficiency for all housing sectors	SOH H7	30% reduction in domestic energy consumption (from 1996 amounts) by 2011 (HECA 1995)	HECA	Strategic Housing Services	
	Reduce the energy costs of operational Council property per square metre Gross Internal Area	PPI 4b	£7.64/m ² by 2006/07	AMP	Property Services	
Support and promote renewable energy.	Support the use of renewable energy sources where they are economically and environmentally sustainable through the Unitary Development Plan	N/A	N/A – UDP Policy			
	Continue to purchase 100% renewable electricity for operational Council properties.	GEM	N/A	GEM	Property Services	WMS

WATER & FLOODING

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Promote more efficient use of water resources	Where relevant, all new developments will be required to minimise resource use, including water and energy	N/A	N/A – UDP Policy	UDP	Planning	
	Reduce the Council's water costs per square metre Gross Internal Area (GIA)	PPI 4c	£2.84/m2 by 2006/07		Property Services	GEM
Mitigate flood risk through adoption of the Unitary Development Plan	Secure the County's environmental resources by taking a precautionary approach to flood risk, having regard to the flood plains of the Rivers Wye and Lugg and their tributaries	N/A	N/A – UDP Policy	UDP	Planning	
	Ensure that where development is proposed in locations at risk of flooding, it should be demonstrated that there are no reasonable options available in a lower risk category, consistent with other objectives.	N/A	N/A – UDP Policy	UDP	Planning	
Respond effectively to major flooding incidents	Effectively manage the emergency response to flooding events	N/A	N/A – Flood Plan	County Flood Plan Major Emergency Response Plan	Emergency Planning H&T	Environment Agency Emergency Services Highways Agency Various other parties
Improve the quality of the County's Rivers	Increase the % of the County's rivers in 'very good' or 'good' quality (for both Biological & Chemical General Quality Assessments)	SOH F6			Environment Agency	HPEAG

NATURAL AND BUILT ENVIRONMENT

AIM	EXTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
	INTERNAL OBJECTIVE					
Protect and enhance the County's biodiversity assets	Prepare and maintain a Biodiversity Action Plan with an effective monitoring and reporting system.	N/A	N/A	Biodiversity Action Plan	Planning Services	Parks & Countryside
	Develop and issue planning guidance on landscape character, biodiversity conservation and trees	N/A	N/A	UDP	Planning Services	Parks & Countryside
	Increase the proportion of Council owned land without a nature conservation designation but managed for Biodiversity purposes	Corp PI (& GEM?)	To increase from baseline of 2.5%	Biodiversity Action Plan	Planning Services	Service Managers managing land
	Improve the condition of Sites of Special Scientific Interest (SSSI) owned by the Council					
Conserve the built and historic heritage of the County	Increase the percentage of Conservation Areas with: Character Appraisals Management Proposals	BV 219 219b 219c	New Targets – Baselines to be set		Planning Services	
	Develop and issue planning guidance on the historic environment	N/A	N/A			
	Review conservation areas and carry out buildings at risk surveys	N/A	N/A			
	Review Council owned historic environment assets and issue guidance for their management	N/A	N/A			

PLANNING AND DEVELOPMENT

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Implement a Unitary Development Plan which contains clear principles to protect the environment	Promote forms of environmental management which minimise the depletion of scarce non-renewable resources, reduce energy consumption and waste, and encourage use of recycled and renewable resources (P5)	N/A	N/A – UDP Policy	UDP	Planning	
	The UDP will favour forms of land use and development which work within the environmental capacity (P6)	N/A	N/A – UDP Policy	UDP	Planning	
	Protect, restore and enhance environmental assets giving special attention to irreplaceable resources and the distinctive character of local environments (P7)	N/A	N/A – UDP Policy	UDP	Planning	
	Promote sustainable land use and management, especially through the restoration, re-use and enhancement of degraded environmental assets (P8)	N/A	N/A – UDP Policy	UDP	Planning	
	Promote better accessibility to work, services and facilities in ways which reduce the overall need to travel and promote the use of non-car based transport (P9)	N/A	N/A – UDP Policy	UDP	Planning	
	Promote high design standards in the location, setting, layout and construction of both new development and improvements to existing developments. High priority will be given to energy efficiency in terms of design, use location and transport (P10)	N/A	N/A – UDP Policy	UDP	Planning	
Promote those forms of development that have a positive impact upon the environment	Increase the percentage of development taking place on brownfield land	SOH F1	60% by 2005/06	UDP	Planning	
Improve the efficiency of the planning process	Reduce the time in which planning applications are determined: Major Applications: Minor Applications: Other Applications: Standard searches:	BVPI 109a 109b 109c 179	 60% within 13 weeks 65% within 8 weeks 80% within 8 weeks			
	Reduce the number of planning applications going to appeal	109d				

ENVIRONMENTAL RISKS AND POLLUTION

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Reduce levels of pollution	Reduce the annual mean levels of nitrogen dioxide at sites in Hereford and the Market Towns	SOH G7	<21 parts per billion by 31 December 2005		EH & TS	
	Increase the percentage of pollution control improvements on existing permitted industrial installations completed on time	BVPI 217	90% of upgrading improvements to be made to industrial permitted installations by the time specified in statutory guidance		EH & TS	
	Increase the percentage of new reports of abandoned vehicles that are (a) investigated within 24hrs of notification and (b) removed within 24hrs of being entitled to.	BVPI 218a & b	218a - 85% by 2007/08		EH & TS	
Investigate and take action to deal with contaminated land	(a) Identify sites of potential concern in terms of contamination and (b) increase the percentage of those sites for which sufficient detail is available to decide whether remediation is necessary	BVPI 216a & b	New Indicators			
	Identify and address contamination of land controlled by the Council.	GEM 3.2	Review potentially contaminated Council owned land		EH & TS and Land Managers	Environment Agency
	Improve the score against a checklist of enforcement best practice for environmental health	BVPI 166a	100% by 2007/08		EH & TS	
	Improve the core against a checklist of enforcement best practice for trading standards	BVPI 166b	100% by 2007/08		EH & TS	

COMMUNITY INVOLVEMENT AND PARTNERSHIP WORKING

AIM	EXTERNAL OBJECTIVE INTERNAL OBJECTIVE	Monitoring / Indicator	TARGET	DELIVERY MECHANISM	LEADS	PARTNERS
Promote environmental management systems	Increase the number of local businesses with an accredited environmental management system (either EMAS or ISO 14001).	SOH F7			Adult & Community	Bridge-It (Groundwork)
	Extend the Council's environmental management system throughout all services and directorates.	GEM	All Council services and directorates to be accredited to ISO 14001 by June 2006.	GEM	EMSU	
Promote awareness of environmental issues	Increase the (a) proportion of schools registered on the Eco-Schools programme and (b) the number that have achieved one of the award levels Encourage householders to improve the energy efficiency of their homes	SOH F8	75% of schools within the County to be registered Eco-Schools by 2007/08	EcoSchool Scheme	EMSU	Encams
	Increase staff awareness of GEM and environmental issues	Staff Opinion Survey		GEM	EMSU	
	Support and contribute to the work of the Herefordshire Partnership Ambition Groups covering environment and transport	N/A	N/A			
Improve the cleanliness of the local environment	Decrease the proportion of relevant land and highways with unacceptable levels of: Litter & detritus Graffiti Fly posting.	BV 199 199a 199b 199c	31% by 2006/07 New Indicator New Indicator	Street-scene Strategy	H&T	HJS
	Decrease the number of incidents and decrease the number of enforcement actions taken to deal with fly-tipping.	BV 199d	New Indicator	Street-scene Strategy	H&T	HJS

KEY TO ACTION PLAN

Monitoring

BV – Best Value Performance Indicator
SOH – State of Herefordshire
LTP – Local Transport Plan
JMWS – Joint Municipal Waste Strategy
PSA – Public Service Agreement
PI – Performance Indicator (local)
PPI – Property Performance Indicator
CMAP – Carbon Management Action Plan
GEM – Good Environmental Management (the Council's Environmental Management System)

Delivery Mechanism

JMWS – Joint Municipal Waste Strategy
GEM – Good Environmental Management
UDP – Unitary Development Plan
LTP – Local Transport Plan
Staff Travel Plan
Street Scene
CMAP – Carbon Management Action Plan (2002 – 2012)
AMP – Asset Management Plan
HECA – Home Energy Conservation Act
BAP – Biodiversity Action Plan

Leads

EMSU – Environment Management Support Unit
EH&TS – Environmental Health and Trading Standards
H&T – Highways and Transportation

Partners

HJS – Herefordshire Jarvis Services
HPEAG – Herefordshire Partnership Environment Ambition Group
WMS – West Mercia Suppliers